UKGBC 2022-23 Annual Operating Plan

Together with feedback and input from UKGBC’s members, the Strategic Goals 2025 will influence and determine where UKGBC should prioritise its efforts and resources on a year by year basis. The priorities set out below for 2022-23 represent a summary of activities that UKGBC will be undertaking to make progress towards the 2025 Strategic Goals in the year ahead.

**UKGBC PRIORITIES IN 2022 - 2023**

**Goal 1**: UK national and devolved policy frameworks have demonstrably evolved to reflect the critical priorities highlighted by UKGBC.

- UKGBC’s priority initiatives for climate, nature and biodiversity advocacy include:
  - Policy push around biodiversity net gain across regulation and the Nature Playbook
  - Key priorities emerging from the Net Zero Whole Life Carbon Roadmap – notably the updating of playbooks and policy maps
  - Continued partnership advocacy on new build housing standards
  - A national retrofit campaign for homes
  - The UK and devolved planning systems being a fulcrum for the delivery of net zero
  - A policy push around biodiversity net gain across regulation and the Nature Playbook
  - Promoting resilience as a national priority and supporting plans around an adaptation roadmap
  - The UK and devolved planning systems being a fulcrum for the delivery of net zero

**Goal 2**: Local authorities have progressed built environment plans and policies that demonstrate best practice and provide signposts for national policy improvement.

- UKGBC will focus on core activities to support local authorities advancing the housing retrofit agenda, including the establishment of a local authority forum, the updating of playbooks and policy maps and the development of area-wide retrofit mobilisation plans.
- UKGBC will launch a new local networks with dedicated policy, events and communications activities.
- UKGBC will work on a comprehensive and coordinated set of industry and government engagement activities to support the design, delivery and management of net zero carbon buildings, including:
  - Updates and guidance for the NZCB Framework Definition
  - Co-creation and launch of asset specific performance metrics and verification standards for NZCAs
  - Support to the development and launch of a BSI NZCB Standard
- UKGBC will engage professional institutions, industry and national and local government on the Net Zero Whole Life Carbon Roadmap outputs.
- UKGBC will work on a comprehensive and coordinated set of industry and government engagement activities to support the design, delivery and management of net zero carbon buildings, including:
  - Updates and guidance for the NZCB Framework Definition
  - Co-creation and launch of asset specific performance metrics and verification standards for NZCAs
  - Support to the development and launch of a BSI NZCB Standard
  - UKGBC will continue to scale the Resilience and Biodiversity Programmes, including improvements to the physical risk reporting framework, and guidance both on financial mechanisms to deliver nature-based solutions and on the widespread delivery of biodiversity and environmental net gain.
  - UKGBC will convene industry consensus on sector-wide targets for climate resilience, and establish a wide and varied range of learning and development opportunities to drive the development of industry knowledge, skills and competencies.

**Goal 3**: Governments have initiated a progressive sector-wide public estate decarbonisation and procurement plan, to translate the existing targets – including from COP – into delivery.

- UKGBC will continue to champion the UNFCCC Race to Zero campaign as a climate action accelerator – encouraging members to join and supporting them on their journey.
- UKGBC will deepen its engagement with current and future leaders through high level leadership programmes, and targeted events and communications.
- UKGBC will pilot bespoke leadership services for middle managers and engage entry-level professionals.
- UKGBC will continue to engage professional institutions, industry and national and local government on the Net Zero Whole Life Carbon Roadmap outputs.
- UKGBC will continue to scale the Advancing Net Zero Programme to boost the delivery of biodiversity and whole life carbon reduction strategies, guidance on corporate commitments and scope 3 reporting, and design and cost evaluation studies. Accounting for the price of carbon will also be a key focus.

**Goal 4**: Businesses are cultivating leadership mindsets, setting ambitious science-based commitments, and are in widespread delivery of biodiversity and environmental net gain.

- Businesses are cultivating leadership mindsets, setting ambitious science-based commitments, and are in widespread delivery of biodiversity and environmental net gain.
- UKGBC will continue to convene industry consensus on sector-wide targets for climate resilience, and establish a wide and varied range of learning and development opportunities to drive the development of industry knowledge, skills and competencies.

**Goal 5**: Consistent standards and metrics for built assets have been developed and are in widespread delivery.

- Businesses are cultivating leadership mindsets, setting ambitious science-based commitments, and are in widespread delivery of biodiversity and environmental net gain.
- UKGBC will continue to convene industry consensus on sector-wide targets for climate resilience, and establish a wide and varied range of learning and development opportunities to drive the development of industry knowledge, skills and competencies.

**Goal 6**: Businesses and professionals throughout the value chain are collaborating to identify challenges and solutions, and to define and adopt best practice guidance.

- Businesses are cultivating leadership mindsets, setting ambitious science-based commitments, and are in widespread delivery of biodiversity and environmental net gain.
- UKGBC will continue to convene industry consensus on sector-wide targets for climate resilience, and establish a wide and varied range of learning and development opportunities to drive the development of industry knowledge, skills and competencies.

**Goal 7**: Knowledge, skills, and competencies are increasing in order to access the industry’s transformative change.

- Businesses are cultivating leadership mindsets, setting ambitious science-based commitments, and are in widespread delivery of biodiversity and environmental net gain.
- UKGBC will continue to convene industry consensus on sector-wide targets for climate resilience, and establish a wide and varied range of learning and development opportunities to drive the development of industry knowledge, skills and competencies.